## **Growth Board Programme Report September 2016- City Deal**

		Strategio	Status				Operations		
Funding stream (& SEP theme)	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity	Targets	Achievements to August 2016	Comments	Status of project RAG
CITY DEAL (Innovative Enterprise)	Innovation Support for Business (ISfB) Simpler business support Investing in innovative businesses SARAH LONGMAN	Implement an Innovation Support Program which will strengthen the innovation network and provide direct support to innovation based growth		LEP ISfB project team	Simpler business support LEP/OBS website  Network Navigators: 9 part time people expert in a particular part of the innovation community, linking up together to welcome and guide/refer anyone seeking any form of business support  Investing in innovative business Innovation investment vouchers Funding (proof of concept, growth, social enterprise) Business activation support	Targets over the life of the Oxfordshire Innovation Support Program are:  Jobs created – 214 by Mar 2017  Jobs safeguarded – 22 by Mar 2017  Private sector match funding-£4,016,082 by Mar 2016.  Businesses assisted- 150 by Mar 2017  Businesses engaged – 962 by Mar 2017	As at the end of June 2016  191 jobs created against a profiled target of 160 with 370.5 committed overall against an overall target of 214  8 jobs safeguarded compared to a profiled target of 16  £9,770,079 private sector match compared to the overall target of £4,016,082  297 businesses assisted compared to the overall target of 150  6881 businesses engaged compared to the overall target of 962	The ISfB programme closed at the end of June 2015 with final claim completed in July 2016 and Accountants report completed in August 2016. Monitoring of targets continues until March 2017. The programme has been highly successful and has already exceeded many targets well ahead of timescales set.	

CITY DEAL (Innovative Enterprise)	The Harwell Innovation HUB  TIM BESTWICK (STFC)	Hub: focused on open innovation	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses.	STFC	Start on site November 2016, completion June 2017	Project programme dates revised and agreed following agreement with BIS.	Planning permission received  Detailed design began in January 2016  Road related infrastructure spending has already started.  Work on site of Quad One building began in June 2016	The city deal required building to commence in Dec 2014. However master planning led to reprofiling. A revised program and timetable has been agreed with BIS	
CITY DEAL (Innovative Enterprise)	The UKAEA Culham CATHERINE PRIDHAM (CCFE)	Advanced Manufacturing Hub: focused on remote handling technologies	Invest in an Advanced Manufacturing Hub in remote applications in challenging environments including innovation and the incubation of science and technological developments in that field	UKAEA	Start on site March 2015, completion scheduled for Jan 2016		Work commenced on site March 2015.  2817 sqm commercial floorspace has been constructed  40-50 businesses have been engaged  Work completed on site 29th January 2016.  The facility was opened by Jo Johnson MP, Minister of State for Universities and Science on 23rd May 2016.		

CITY DEAL (Innovative Enterprise)	The Oxford Bio-Escalator  PHIL CLARE (Ox Uni)	Hub focused on the life sciences sector;	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:	Oxford University	The vision for the Oxford BioEscalator is  - To pioneer a new model for bioscience business growth that will reduce the risk associated with early stage firms, stimulate new funding and management mechanisms, and create resilient, sustainable companies.  - To realise the potential of the world class clinical and research expertise and assets in Oxford and the surrounding region, developing a leading international centre for the commercial exploitation of bioscience and medical research and innovation	Project programme dates revised and agreed	The Bioescalator construction work commenced in Nov 2015 with completion currently targeted in Autumn 2017.  The original delays in the project are due to combination of the Bio-escalator with another construction project, the amenities building for the old road campus, arising from changes introduced during the City Deal bidding and negotiation process. In addition there have been delays incurred through design changes arising from site restrictions that have been uncovered as the design and planning have progressed"		
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(Innovative Enterprise)	The Begbroke Innovation Accelerator PHIL CLARE (Ox Uni)	Hub focused on advanced engineering sectors	Invest in an ambitious network of new innovation and incubation centres which will nurture small businesses:	Oxford University	The Oxford University Begbroke Science Park (BSP) has pioneered the successful integration of academic and business communities to foster knowledge and technology transfer, economic growth, and academic advancement. The Accelerator project builds on this in the advanced engineering sectors of automotive, nuclear materials, advanced materials, robotics, nano- medicine, pharmaceuticals, motorsport and supercomputing. Through the co-location of business and technology it will enhance the successful transition of ideas across the valley of death into the market place and give support for companies with training, networking and mentoring activities.	Project programme dates revised and agreed	The first phase of the Begbroke Innovation Accelerator project is now complete and takes the form of an extension to the existing Centre for Innovation and Enterprise (CIE). The CIE is now more than double its original size. The 2200m2 extension brings the building up to a total of 4000m2. Ground works started in October 2015, the erection of steels began the week before Christmas and Practical Completion of the building has now taken place (Mid-August 2016). The first tenancies begin on August 22nd with reservations and lettings taking occupancy up to 95% at handover. The official opening is hoped to take place in autumn 2016.		
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CITY DEAL-SKILLS (Innovative People)	Skills Programme 150 more employers engaged with traineeships  SARAH CULLIMORE	Up-skill identified cohorts	Tackling pockets of unemployment	Oxfordshire Skills Board Skills team	Develop a network of apprenticeship ambassadors to promote at events etc.  Run 6 Apprentice shops per annum  Negotiate Traineeships targets in employment and skills plan  Include Traineeships info on OA website	150 unemployed individuals engaged with traineeships	30 ambassadors have been recruited and trained and have supported 45 events during 15/16 financial year as well as being featured on local radio, Oxford TV and in local press.  Delivered 27 drop in surgeries during the 15/16 financial year, plus and a 5 day Apprenticeship roadshow.  Traineeship target included in Westgate ESP.  Traineeship info is on the OA website.	The most recent data shows that 97 young people were enrolled onto a Traineeship during the 14/15 academic year, plus 45 during the first 6 months of 15/16 academic year therefore this target will be achieved.	
CITY DEAL-SKILLS (Innovative People)	Apprenticeship Programme  525 apprenticeships for young people (16-23)  SARAH CULLIMORE	Drive better employability skills in young people	Increase the number of apprenticeships	Skills team NAS	Delivery of skills element of the City Deal including: Supporting making sense of apprenticeships for employers.  Delivering 'apprenticeship' events aimed at young people and parents.  Engagement with secondary schools to increase awareness of apprenticeships.  Co-ordinating National Apprenticeship week activity 3-7 March 2014	Additional 525 apprenticeship starts aged 16-24	3 making sense events have been delivered during 15/16 financial year.  Progress against City Deal action plan is good.  OA has supported or run 65 school events during 2015/16 financial year including careers events, talks in assemblies and workshops.  There were 5 MP visits arranged and supported and lots of PR during National Apprenticeship week (March 2016).	Latest figures available are up until the end of October 2015 and are rounded to the nearest 10. There were 1,790 16-24 year old Apprenticeship starts from April to October 2015, this compares with 1,690 during the same period the previous year (an increase of 5.9%)  Amber rating because although Oxfordshire is doing better compared with SE region and national, the 525 target may not be achieved.	

CITY DEAL- SKILLS (Innovative People)	Apprenticeship Programme  300 apprenticeship grants for employers (AGE) grants targeted at SME in the growth sector  SARAH CULLIMORE	Drive better employability skills in young people	Increase the number of apprenticeships	Oxfordshire Skills Board Skills team	Delivery of City Deal skills action plan.	300 AGE grants targeted at SME in the growth sector	Eligibility rules for the AGE changed in January 2015. Info has been put onto the OA website.	670 AGE grants were awarded to Oxfordshire employers during 2014/15 academic year (Aug 2014 to July 2015)	
CITY DEAL- SKILLS (Innovative People)	Apprenticeship Programme  1850 more employers with a raised awareness of apprenticeships  SARAH CULLIMORE	Drive better employability skills in young people	Increase the number of apprenticeships	Oxfordshire Skills Board Skills team	A range of activities aimed at promoting the benefits of apprenticeships to employers, attending network events, follow up leads from website hits etc.	1850 more employers with a raised awareness of apprenticeships	41 employer networks were attended in 2015/16 financial year attended to promote Apprenticeships with 794 employer interactions recorded.		
CITY DEAL (Innovative Connectivity)	Access to Enterprise Zone  PAUL FERMER	Improve access to enterprise zone to make site more attractive to potential investors	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	Harwell Link Road: Finalising land acquisition and design in preparation for construction.  Hagbourne: In construction.  Featherbed Lane: Detailed design and land acquisition in progress. Early works undertaken on available land and were completed March 2015.  Harwell Entrance: Land has been gifted by the affected landowner in acknowledgment of the infrastructure improvement they will receive. The design has developed and indicated that further land is required from adjacent landowners negotiations are underway and CPO is proposed to run in parallel	Hagbourne Hill - Planned completion on schedule for Jul 2016  Featherbed Lane & Steventon Lights: forecast start Jan 2017, and completion Jan 2018.	Harwell Link Road: There has been significant progress and a lot of efforts to complete the land purchase in August, however further refinements to agreement is required by the vendor is delaying construction start date. Currently agreeing target price for construction.  Hagbourne Hill: Main works complete.  Featherbed Lane: Design substantially completed with OCC cost review in progress. Land negotiations still in progress.	Harwell Link Rd: Scheduled to start works in October 2016, but dependent on land purchase.  Hagbourne Hill: None.  Featherbed Lane: Current programme for delivery dependent on land purchase.  Harwell Oxford Campus: project paused for outcome of Vale Local Plan examination.	

CITY DEAL (Innovative Connectivity)	Improvements to Northern Gateway  PAUL FERMER	To relieve congestion and deliver growth to a key growth area	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	Cutteslowe and Wolvercote: Construction underway in July 2015 with projected completion in October 2016. One month ahead of schedule.  Loop Fm Link Rd: Feasibility stage reviewing iterations of preferred alignment to maximise BCR.	Cutteslowe and Wolvercote: Complete Construction in Q3 2016.  Loop Fm Link Rd: Planned start February 2018, and completion in February 2019	Cutteslowe and Wolvercote: Works progressing well ahead of programme and budget.  Loop Fm Link Rd: Proposed design and alignment work was paused whilst a review of optioneering is considered.	Cutteslowe and Wolvercote: Construction forecasted completion ahead of schedule in late September 2016. Two months ahead of schedule.  Loop Fm Link Rd: A decision has now been made to progress design work at risk to minimise further delay to this project.	
CITY DEAL (Innovative Connectivity)	Hinksey Hill- Science transit  PAUL FERMER	First stage of improvements to transport links across the knowledge spine	Will lead to improvement in jobs in the knowledge economy by making the site more attractive to investors	Oxfordshire County Council	Phase 1 (Kennington roundabout): complete and working well.  Phase 2, Hinksey Hill: Feasibility completion has slipped 3 months to enable additional modelling option. Now scheduled for completion in August 2016. No impact on construction milestones.	Phase 1 (Kennington roundabout): complete  Phase 2, Hinksey Hill: Preliminary Design to commence August 16. Construction completion Winter 2018.	Phase 1 (Kennington roundabout): Traffic significantly improved at Kennington roundabout.  Phase 2, Hinksey Hill: Project review undertaken prior to commencement design to ensure scheme delivers desired outcome.	Phase 1 (Kennington roundabout): Achieved.  Phase 2 (Hinksey Hill) Slight delay to commencement of prelim design due to project review stage.	
CITY DEAL (Innovative Place)	SHMA completed  GROWTH BOARD PROGRAMME MANAGER	A county wide Strategic Housing Market assessment is completed and approved by the district planning authorities	Commit to deliver the necessary sites to meet the housing needs identified in the SHMA	Oxfordshire Growth Board	Development and approval of a county wide SHMA according to Government guidance	Document completed by April 2014	SHMA has been completed	The figures for housing need generated by the SHMA are the subject of a Post SHMA Strategic Work Programme that will feed into the district's Local Plan reviews. This Programme is now complete and the subject of a report to the Board for approval in September 2016	

CITY DEAL (Innovative Place)	Accelerate the delivery of 7500 homes across the county  GROWTH BOARD PROGRAMME MANAGER	7500 homes agreed in the existing Local plans have delivery accelerated tbc by 2018	Commit to deliver he housing necessary to underpin the SEP	Oxfordshire Growth Board	Accelerate the delivery of agreed housing sites across the county	7500 additional homes by 2018	The SPIP Executive has committed to reviewing all agreed sites and profile delivery in the light of the final agreed City Deal. In addition officers in districts will review any other sites that have come forward to build a revised profile.	No change since last reported.  Refreshed projections show 1453 above profile  The trajectory will be the subject of an annual refresh in September 2016 reporting to the November Board.	
CITY DEAL (Innovative Place)	Land holding uploaded onto e-pims  GROWTH BOARD PROGRAMME MANAGER	All land holding in council ownership declared	Commit to deliver the necessary sites to meet the housing needs identified in the SHMA	Oxfordshire Growth Board	Working with the Government Property Unit and to list their asset on e-PIMS	All public held land uploaded onto database	Completed	Completed	
CITY DEAL (Innovative Place)	Sharing expertise and accumulated experience to support project/programme delivery across the county in a cost-effective and lean way.  GROWTH BOARD PROGRAMME MANAGER	Simplified and robust county wide planning procedures that are easier for users to understand	Develop a simplified planning package	Oxfordshire Growth Board	More effective joint working	More effective joint working	Completed	Completed- The growth board EOG discussed this in December 2014 and formed a view that the development of the Post SHMA Strategic Work Programme with a project team and Board was a good example of how we were developing this culture of joint working in Oxfordshire. It is not intended to any further work on this project	

## **Growth Board Programme Report September 2016- City Deal**

		Strategic Sta	ntus				Operations		
Funding stream	Project and lead officer	Outcome	Contribution to Growth Targets	Lead partner and role	Core Activity	Targets	Achievements to August 2016	Comments	RAG status
GROWTH	Growth Hub Transition Funding 2015/16 Heather Martin	Build on and strengthen Oxfordshire Business Support (Oxfordshire's Growth Hub) through 2015/16 while other funds are secured for future years		LEP OBS project team	To simplify and raise awareness of the business support landscape via:  OBS website portal Telephone and email triage service Network Navigators: Part time experts who are well connected within specific sectors and tasked with welcoming, networking, creating links and referrals to individuals and organisations looking to locate business support within Oxfordshire.	Businesses signposted / referred to national programmes - 200 by Mar 2016  Businesses engaged – 2732 by Mar 2016	As at the end of June 2016:  Number of businesses engaging with the project – 2732 versus programme target 2700  Number of enquiries triaged and dealt with directly through the Growth Hub was 197  Sourced a new Tourism and Visitor Economy Network Navigator via Experience Oxfordshire.	The project is on track and is in the process of securing future funding.  Due to BREXIT and the anticipated reduced timescales, we have recently revised and combined the previously submitted two bids for European Regional Development Funds (ERDF) on start-up and growth. This has been re-submitted as a combined start-up/growth bid and is currently in the process of being appraised. Anticipated contract offer date is likely 30 <sup>TH</sup> September.  The Innovation bid is currently in the process of being finalised with a submission date of 31 August 2016.  The Growth Hub has also secured £205,000 funding per annum for the 2016-18 financial period via BEIS.	

GROWTH DEAL	Headington Phase 1 PAUL FERMER	Access to Headington is a package of schemes to improve access to major employment, health and education sites in the Headington area.	Needed to support new housing and jobs in Headington, and beyond, without attracting more traffic to the area.	Oxfordshire County Council	The project area includes the B4495 from Cherwell Drive/Marsh Lane to Horspath Driftway and the Eastern Bypass, as well as Old Road.  Proposed changes include:  Junction improvements  New cycle lanes and crossings  New pedestrian crossings  Changes to onstreet parking  New bus lanes  Localised road widening	The implementation of changes is planned for August 2016 to June 2018.  The works completion date has been postponed to enable works to be scheduled during the summer months when traffic flows are suppressed.	Business Case Stage 2 submitted and approved by Cabinet in July 2016.  Package 1 of the detailed design drawings are with the contractor for pricing.  ECI with Skanska ongoing to identify cost savings and minimise traffic management impact.	Estimated final cost within budget.  Delay to works start date due to the complexities of the delivery requiring greater discussion with contractor than anticipated.	
GROWTH DEAL	Science Vale cycle Route  PAUL FERMER	Improved cycle connectivity and facilities between the main residential and employment and Service areas.	Supports EZ growth and new housing in the Didcot/Science Vale area.	Oxfordshire County Council	Design and Implementation of new and significantly improved cycle tracks/paths	First phase of construction to start January 2017. All other routes forecast to be completed by end of financial year 2018/19.	Procurement of Detailed Design consultant was completed, but further scope has been added to the brief to reduce later risks. This has led to a delay to detailed design being procured but will be beneficial to the project overall.  A number of options have been developed for 8 route corridors, which were presented to 3 stakeholder focus group meetings, including local Members.	Business Case Stage 1 scheduled for December 2016. Following appointment of Detailed Design Contractor a firm programme will be agreed, and the construction start date will be confirmed.	
GROWTH DEAL	Bicester London Road WITHDRAWN	Solution to potential closure of level crossing following implementation of East-West rail ph2		Oxfordshire County Council	To establish a feasible/viable (preferred) option	N/A	N/A	Project no longer needs to go ahead due alternative project being progressed (level crossing will not be closed and a longer term better value option is now the focus).  Funds have been re-allocated	

GROWTH	Oxford Science Transit Phase 2 PAUL FERMER	Capacity improvements with the focus on improved and more reliable journey times for express bus services through the junction.	Key element of the Science Transit programme.	Oxfordshire County Council	Feasibility and preliminary design to firm up scheme scope, design and costs, planning application (if required), detailed design then construction/ implementation	Feasibility designs and cost estimate finalised and public consultation starts (Dec 16)  Prelim design (Jan-Apr 17) Detailed design (Jul 17-May 18)  Submit full Business Case and Approval Application to DfT (Dec 17)  Construction (Sep 18 - Sept 20)	Feasibility design consultants progressing work including surveys.  External workshops in August & September 2016.  Traffic modelling has been completed.	This autumn will see consultation being the focus with external stakeholder workshops and the public in December.  The workshops will refine the design ahead of the public consultation.  A meeting with DfT is proposed in September to agree the Business Case details.	
GROWTH DEAL	Didcot Station Car Park FIONA CANE	Enabling the development potential of Harwell, Milton Park and Didcot to be realised through enhanced transport connectivity and capacity with circa 900 jobs accommodated;		Great Western Railway (GWR)	Delivery of a new Multi Storey Car Park at Didcot Parkway Station, including improved links between the Foxhall Road site and the station entrance	MSCP open by November 2017 (reforecast from July 2017 in last report).	Detailed design by selected contractor (Bourne) has commenced.  Positive progress made with Network Rail to deliver footbridge improvements.	Project still on track with Growth Deal timescales.	
GROWTH	Oxford Centre for technology and innovation  PHIL WADDUP	Increased levels of Science,Technology,En gineering and Maths (STEM) in line with Skills Strategy aspirations	'Innovative People' – higher level skills	City of Oxford College – Activate Learning	Construction of new STEM centre	Construction complete and operational by January 2017	Phase 1 construction is complete and in the process of being fitted out. Phase 2 Buildign works are advancing at pace and we believe we will complete the whole project ready for occupation, ahead of target (Jan 17) ready for occupation in September 2016. There has been significant PR activity and site visits held with employers, students and other visitors to stimulate interest ahead of opening	The project remains on budget and significantly ahead of programme	

GROWTH DEAL 1	Advanced Engineering and technical skills centre  MARK LAY	Increased levels of Science,Technology,En gineering and Maths (STEM) in line with Skills Strategy aspirations	'Innovative People' – higher level skills	Abingdon & Witney College	Construction of new STEM centre	Construction comple te and operational by Jan 2018	Legal agreement received.  The project has been granted planning permission (with conditions).  A pre-qualification questionnaire (PQQ) has been sent out to a long list of contractors for their expression of interest (EOI) in the project.	The project is still on track.	
GROWTH DEAL	Advanced Engineering and technical skills centre MARK LAY	Increased levels of Science,Technology,En gineering and Maths (STEM) in line with Skills Strategy aspirations	'Innovative People' – higher level skills	Abingdon & Witney College	Construction of new STEM centre	Construction complete and operational by Jan 2018	Legal agreement received.  Positive meeting was held with Local planners.  Final plans now being completed before submitting to planners.	The project is still on track.	

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GROWTH DEAL Flood Risk management upstream (Northway and Marston Flood Alleviation Scheme)  HELEN VAUGHAN-EVA	To reduce the risk and impact caused by excessive flooding for 108 households, 2 commercial premises and transport connections in Northway and Marston, North East Oxford.		Re-profile to new levels and falls to create a dual purpose sports arena and emergency floodable area on the fields at Northway Community Centre.  Re-profile an area between Court Place Farm recreation field and Peasmoor Brook on its eastern boundary to create a new wetland habitat. It will be used to store flash flood water during torrential rainfall.  Construct new flow control structures to control water into and out of the two areas created. Including localised road and pavement level changes to direct flows away from public highways into the storage area.	0.3 ha of new habitat created by June 2017  1.33% AEP protection to 91 residential and 2 commercial properties (insurance break point) by June 2017	Project Appraisal Report and funding approved by EA.  Full time Project Manager appointed. 1 FTE created by the project so far.  Procurement strategy/ route to market agreed for detailed design and construction phases.  Topographical Survey and Geo-Environmental Site Appraisal completed.  Internal project approvals granted (capital gateway 2 and 3; CEB 12/11/15; Full Council 07/12/15).  Detailed design supplier appointed (Atkins) and detailed design phase commenced 16/12/15.  Funding agreement with OCC negotiated and sealed.  Stakeholder engagement initiated and positive external press coverage achieved.  Environmental surveys being commissioned and completed.  Consultation with the public on design aspects launched 14.03.16 and face to face public consultation events completed.  Positive pre app discussions with relevant stakeholder organisations on detailed designs.  Planning applications for Phase 1 and Phase 2 submitted.  Planning approval achieved for Phase of the project.	The Planning application for Phase 1 of the Northway and Marston Flood Alleviation Scheme was unanimously approved by the East Area Planning Committee on 6th July.  This means we have been granted Planning permission to progress the works for Phase 1, namely: Oxford Boxing Centre flood mitigation works, road changes to Westlands Drive and Saxon Way and re-profiling and installation of embankments on Northway Sports Ground.  This will deliver 8,400 cubic meters (of the 14,400 m3 total) of flood water storage, which together with Phase 2 works will deliver flood risk reduction to 110 properties.  The project remains on track to start construction on site in Autumn 2016.  The Planning Application for Phase 2 of the Northway and Marston Flood Alleviation Scheme will be determined at East Area Planning Committee on 7th September.  Phase 2 includes the works proposed at Court Place Farm Recreation Ground to create two flood storage areas and also an embankment at Peasmoor Piece.  The project continues to progress with securing the various integral consents and permissions needed in order to commence construction. This is in addition to the securing of Planning permission and the successful discharging of any precommencement conditions.  Phase 1 construction can only commence following consents being secured from Oxfordshire County Council as landlord of Northway Sports Ground (Deed of
					DfT consent for road humps achieved.  TW consent for sewer	Variation, License for Alterations) and as the Highways Authority (Section 278, TTRO, Road Hump Consultation).

connection and sewer diversion achieved.

GROWTH	Oxford Flood Alleviation Scheme JON MANSBRIDGE	1) Reduce flood damages to at least 1000 homes and businesses currently at risk in Oxford  2) Reduce flood risks to infrastructure and utilities in Oxford  3) Safeguard Oxford's reputation as a thriving centre of commerce that is open for business  4) Create and maintain new recreational amenities, wildlife habitat and naturalised watercourses accessible from the centre of Oxford.	Environment Agency Responsible for managing the appraisal and construction of the scheme ensuring it has passed all the necessary assurance and approval milestones.	Develop the Outline Business Case for approval by EA, Defra and HM Treasury  Survey and Site investigation work  Detailed appraisal work including:  - Public consultation - Short-listing options	Survey work to be undertaken September 2015  Consultation on short-list Jan 2016	EA Financial scheme of delegation gained.  HMT have approved the Strategic Outline Case in September 2015.  Halcrow Group Ltd were appointed in April 2015 and have begun the technical work required for this stage.  5 initial public events were carried out in June/July 2015 that engaged the public and updated on progress so far. Positive feedback received.  Ground investigations have been completed September 2015.  Land owner and further public consultations regarding the scheme ontions selection were	The Scheme is on track - GREEN  Strategic Outline case has been signed off by HMT.  Contractor for next stage of appraisal has been appointed and work is progressing to the planned programme for outline business case submission.	
				- Flood modelling and assessment of 'do nothing' and 'do minimum scenarios' - Economic appraisal of preferred option - Funding negotiations with partners  Preferred Option Publish June 2016	Internal review of Flood modelling and assessment of 'do nothing' and 'do minimum scenarios' is underway April 2016	scheme options selection were carried out in January 2016  Work by OxLEP, Oxfordshire County and the EA on closing the current funding gap of 26m has been progressing well.  The project so far has supported approximately 17 FTE roles within the EA  Oxford Flood Alleviation Scheme route announced June 2016		
				Further refine the business case for approval by EA, Defra and HM Treasury  Financing plan in place to outline how whole life costs of the project will be funded	Outline Business Case signed off by Sept 17  Full Business Case signed off by October 18  Legal agreements in place by July 2018	Work completed so far has been funded partly by Grant In Aid from central government and contributions from Oxfordshire County Council, Oxford City Council and Thames Regional Flood and coastal Committee.		
				Construction Started Construction finished Flood risk areas reviewed and Flood Map amended	October 2018 September 2022 Revised flood map published 2023			

GROWTH	Centre for Applied Superconductivity COLIN JOHNSTON	Support the cluster of applied superconductivity industry in Oxfordshire with S&T support and new longer term developments in new materials and deeper understanding of how superconductors behave in real environments		University of Oxford	Establish an Industrial advisory board (IAB). Refurbish and equip a materials discovery laboratory and a materials testing laboratory for superconductors Develop a core research portfolio Establish industrial open access to facilities.	23 jobs by March 2021	Industrial advisory board has been established and has met 4 times. 1st scientific meeting held with ca. 40 attendees Staff: Materials staff are in post (3 new); Physics staff have been recruited – 1 in post, 1 starting September 2016. Refurbishment: Materials lab refurbishment completed; Physics testing lab refurbishment started, estimated completion October 2016; Physics SC device lab refurbishment completed March 2016. Equipment: first two pieces of kit installed in Materials Lab. Tendering process completed on PLD and PPMS. PLD due for delivery Autumn 2016. PPMS due for delivery winter 2016. Additional funding for instruments has been secured from the Oxford University John Fell Fund. An industrial CASE D. Phil. Studentship has been funded by a member of the IAB with student in place from October 2015	All issues with respect to capital vs revenue have been resolved within the University. The activities in Materials are well underway with Physics gearing up rapidly.	
GROWTH DEAL 2	Northern Gateway			TBC				In early stages of funding agreement work	
GROWTH DEAL 2	Oxpens FIONA PIERCY			Oxford City Council				Funding agreement complete  Purchase of land complete	
GROWTH DEAL 2	Activate Care Suite PHIL WADDUP	Increased ability to meet health and social care training and skills demand	Innovative People' – Health and Care related skills delivery	City of Oxford College – Activate Learning	Construction of new Care Centre	Construction complete and operational by January 2017	Work has commenced and under construction.	Funding agreement complete  Refurbishment underway	